CHOUZAI INTEGRATED



NC Nomination and Compensation Committee Audit Audit and Supervisory Committee member

Skill Set Distribution of Directors

Attendance(times) (FY2022)

Knowledge of Group businesses

Expertise in corporate management





NC

Board of Directors

15/15

Nomination and **Compensation Committee** **3**/3



Naoto Kasai

Managing Director and Managing Executive Officer

December 2021, Mitsuhara chairs the Sustainability Committee.

At Mitsubishi UFJ Trust and Banking, Kasai was Manager of the Human Resources Department, Manager of the Corporate Planning Division, and a Branch Manager. As General Manager of the Sales Management Department in charge of new pharmacy openings for Nihon Chouzai, he sets policy for pharmacy openings, acquisitions, and pharmacy development, and manages business operations. Kasai has been in charge of the Sales Management, Development, Corporate information, Public Relations and Sustainability.

Board of Directors 15/15



Toshiyuki Koyanagi

Director and Senior Executive Officer

Pharmacist. Koyanagi joined Nihon Chouzai after working in a hospital. He has since served as Manager and General Manager of the Pharmaceutical Department, General Manager of the Purchasing Department, and in other capacities. In addition to overseeing the Dispensing Pharmacy Business, his responsibilities include pharmacy staff training, drug planning, marketing, generic drug promotion, purchasing, at-home care, healthcare promotion, pharmacy branch management, quality control, medical strategic planning, systems, and business development. With a wealth of experience in pharmacy management and thorough knowledge of medical administration, he has contributed to the expansion of the Dispensing Pharmacy Business by taking the lead in addressing changes in the operating environment, including medical service fee revisions.

15/15 **Board of Directors**



Kazunori Ogi

Director and Senior Executive Officer

Before joining Nihon Chouzai, Ogi worked for a leading bank and was involved in finance and MBO projects for major companies. After joining the Company, he was a Manager of the Finance Department. Currently, as Director and General Manager, he is in charge of accounting, finance, and affiliated companies. In terms of the Group as a whole, he helps to identify management issues for the Company and its subsidiaries and formulate management strategies to address them. Since October 2021, he has also served as President and CEO of Choseido Pharmaceutical Co., Ltd. and Director of Nihon Generic Co., Ltd.

15/15 **Board of Directors**



Yoshihisa Fujimoto Director and Senior Executive Officer

Fujimoto is responsible for corporate governance, working style reform, empowering women in the workplace, recruitment, as well as serving as Chief Security Officer (CSO). He contributes to the governance of the entire company, including serving on the Information Security Committee, and the Risk Management and Compliance Committee.

Board of Directors

15/15

62



Masahiro Inoue

Before joining Nihon Generic, Inoue served as branch manager and area branch manager for Sumitomo Mitsui Banking. Since joining that company, he has been in charge of its overall management, and possesses a wide range of knowledge and experience around the manufacture and sale of generic drugs. In June 2022, he began overseeing the Pharmaceutical Manufacturing and Sales Business as President & CEO of Nihon Generic.

Board of Directors*1



Yoshimitsu Onji **Outside Director**

Onji has experience as a company president and chairman. Prior to joining Nihon Chouzai, he was involved in starting up a staffing firm and in numerous corporate acquisitions, as well as being responsible for financial strategy. As a manager with a wealth of experience in funding and M&A transactions, he is helping to oversee management of the Company and provides feedback as an outside director.

Board of Directors	15 /15
Nomination and Compensation Committee	3/3



Mikiharu Noma **Outside Director**



As a professor in the Graduate School of Business Administration of Hitotsubashi University, Noma has specialized knowledge in financial accounting and corporate valuation. Since 2013, he has been chair of the Corporate Reporting Lab set up by the Ministry of Economy, Trade and Industry, and is well-versed in building corporate value, investor engagement, ESG and human capital management.

Board of Directors	15 /15
Nomination and Compensation Committee	3 /3



Nobuyuki Hatakeyama Director

Audit

Since the early days of Nihon Chouzai's founding, Hatakeyama has held a wide range of key positions, including Sales Manager, Branch Manager, General Manager of the Operational Audits Department, and Director. With a wealth of experience and knowledge in pharmacy development and pharmacy operations in the Dispensing Pharmacy Business, in addition to his auditing role as an Audit and Supervisory Committee member, he also oversees management and provides appropriate feedback.

Certified public accountant and licensed tax accountant. Holds a Master of Business

Attorney. Harada has a wealth of experience and insight regarding legal affairs as a whole, including as a lecturer in the area of civil affairs at the Legal Research and Training Institute. In

sustainability management centered on gender diversity.

Board of Directors	15 /15
Audit and Supervisory Committee	15 /15



Arata Toyoshi **Outside Director**





Board of Directors Administration. As part of a leading auditing firm, Toyoshi gained extensive knowledge of manufacturing, IT, finance, distribution, as well as of public enterprises. He also has experience as Nomination and a director of human resources management at the headquarters of a company. As an Audit and Compensation Committee Supervisory Committee member, he helps to oversee and provide feedback on the management Audit and Supervisory of the Board of Directors, with an awareness of the perspectives of various stakeholders.

15/15 **3**/3

15/15



Shio Harada **Outside Director**

Audit

Board of Directors*2 Nomination and Compensation Committee*2 addition to serving as outside director of another listed company, she has extensive knowledge of Audit and Supervisory

9/10 **2**/2

10/10 Committee*2



^{*1} Masahiro Inoue was appointed as an director at the general meeting of shareholders held in June 2023.

^{*2} Number of meetings attended since appointment as outside director in June 2022.