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## Note on Forward-Looking Statements

Integrated Report 2023 contains forward-looking statements about the plans, strategies, and performance of the Nihon Chouzai Group. These statements are based on management's judgments derived from currently available information. Please note that actual business performance is subject to various risks and uncertainties and results may differ significantly from the statements.

Factors that can affect the outlook include economic conditions surrounding the various business areas, the status of revisions to relevant laws and regulations, the status of revisions to medical fees, and the status of product development. However, factors that can affect business performance are not limited to these.

## Integrated Report 2023 Editorial Policy

In addition to discussing the management policies and business strategies of the Nihon Chouzai Group, Integrated Report provides comprehensive information about the medium- and long-term corporate value creation, with the goal of promoting constructive dialogue with our shareholders, investors, and other stakeholders. The reporting period is FY2022 (April 2022–March 2023). However, the report also refers as necessary to FY2023 (April 2023–March 2024).

## Nihon Chouzai Group Disclosure

- ▶ **Corporate website**  
Encompasses everything related to the business activities of the Nihon Chouzai Group
- ▶ **IR information website**  
Presents management policies, financial information, stock information, and other data, mainly for shareholders and investors
- ▶ **Securities report (Japanese only)**  
Statutory materials presenting the corporate overview, business overview, sales results, state of facilities, accounting status, and other information based on Japan's Financial Instruments and Exchange Act

- ▶ **Corporate Governance Report**  
Outlines the Group's initiatives and goals for corporate governance, which stock exchanges require listed companies to submit
- ▶ **Sustainability website**  
Publishes sustainability-related information on the Nihon Chouzai Group for a wide range of stakeholders
- ▶ **Sustainability Data Book**  
Comprehensive sustainability disclosure for the Nihon Chouzai Group

## Cover Story

### A New Look for Pharmacy Staff Uniforms



### Aiming to be the most trusted partner in healthcare for patients

In March 2023, we completely overhauled the uniforms for pharmacists, medical office workers, and registered dietitians working at Nihon Chouzai pharmacies.

This was the first uniform renewal since the company's founding. The thinking behind the change arose out of our new vision of being the most trusted partner in healthcare. The design concept seeks to evoke the image of pharmacy staff ready to get out from behind the counter and come alongside patients as a trusted partner. As times change, pharmacy staff are taking an active role in a growing number of areas. The new uniforms adopt a fitted lab coat design offering high functionality and mobility, aiming to embody the ideal image of a healthcare worker giving even closer support to patients.