Results of Operations for the First Half of the Fiscal Year Ending March 31, 2017 (April 1, 2016 to September 30, 2016)

November 9, 2016



(Tokyo Stock Exchange, First Section / Stock code: 3341)

1. Results for 1H FY3/17

Consolidated Results: Net Sales / Operating Income

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2

Note: Year of National Health Insurance (NHI) drug price and dispensing fee revisions



(Millions of yen)	1H FY3/15	1H FY3/16	1H FY3/17	Difference	YoY growth rate
Net sales	87,418	100,269	109,478	9,208	9.2%
Cost of sales	72,571	82,369	90,571	8,202	10.0%
Gross profit	14,846	17,900	18,906	1,006	5.6%
SG&A expenses	12,223	13,685	14,965	1,280	9.4%
Consumption taxes	4,686	5,464	5,906	441	8.1%
R&D expenses	791	890	1,000	110	12.4%
Operating income	2,623	4,214	3,940	-274	-6.5%
% to sales	3.0%	4.2%	3.6%	-	-
Ordinary income	2,318	3,936	3,751	-184	-4.7%
Profit attributable to owners of parent	1,157	2,471	2,339	-131	-5.3%

Note: Non-deductible consumption taxes are included in SG&A expenses.

1H Consolidated Results: Net Sales / Operating Income / Operating Margin 😥 NIHON CHOUZAI



Note: Year of National Health Insurance (NHI) drug price and dispensing fee revisions

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(Millions of yen)	End of Mar. 2016	End of Sep. 2016	Difference	Major components
Current assets	84,838	75,713	-9,125	Current assets
Non-current assets	72,770	84,064	11,293	 Cash and deposits -15,031 Merchandise and finished goods 5,904
Property, plant and equipment	51,997	60,781	8,783	• Construction in
Intangible assets	10,122	12,608	2,485	progress 6,098 • Goodwill 2,158
Investments and other assets	10,650	10,674	24	
Total assets	157,609	159,777	2,167	 <u>Current liabilities</u> Accounts payable-
Current liabilities	68,985	67,732	-1,253	
Non-current liabilities	56,151	57,672	1,521	payable 2,226 • Current portion of bonds
Total liabilities	125,136	125,404	268	-7,000 • Current portion of long-
Total net assets	32,473	34,372	1,899	 term loans payable 7,780 Net assets
Shareholders' equity	32,473	34,372	1,899	• Retained earnings 1,939
Equity ratio	20.6%	21.5%	-	

(Millions of yen)	1H FY3/16	1H FY3/17	Major components Net cash provided by (used in) operating
Net cash provided by (used in) operating activities	7,435	-4,588	 <u>activities</u> Profit before income taxes 3,714 Depreciation 2,180 Decrease (increase) in notes and
Net cash used in investing activities	-3,329	-14,366	accounts receivable-trade962• Decrease (increase) in inventories-6,151• Increase (decrease) in notes and-6,151
Net cash provided by financing activities	2,403	3,923	accounts payable-trade -3,395 • Income taxes paid -2,554
Net increase (decrease) in cash and cash equivalents	6,509	-15,031	Net cash used in investing activities • Purchase of property, plant and equipment -10,976
Cash and cash equivalents at beginning of period	13,844	32,380	 Net cash provided by financing activities Net increase (decrease) in
Cash and cash equivalents at end of period	20,354	17,348	short-term loans payable 2,200 • Proceeds from long-term loans payable 12,500 • Repayments of long-term
			loans payable -2,963

6

-7,000

• Redemption of bonds

Dispensing Pharmacy Business

-Segment Sales / Operating Income

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(Millions of yen)	1H FY3/15	1H FY3/16	1H FY3/17	Difference	YoY growth rate
Net sales	75,970	87,208	92,329	5,120	5.9%
Operating income	3,113	4,252	4,064	-188	-4.4%
% to sales	4.1%	4.9%	4.4%	-	-



-Sales Trend by Year of Opening

Nihon Chouzai Group: Store Sales by Year of Opening

(Millions of yen) No. of YoY 1H FY3/16 1H FY3/17 Difference pharmacies at growth rate end of Sep. 2016 Existing pharmacies 495 84,825 86,698 1,873 2.2% (until Mar. 2015) Opened during FY3/16 26 766 3,279 2,513 327.7% (Apr. 2015 to Mar. 2016) Opened during 1H FY3/17 23 1,389 1,389 (Apr. 2016 to Sep. 2016) Others 549 51 -497 -90.6% 544 86,141 91,419 6.1% Total 5,278

• Sales are only for prescriptions (do not include over-the-counter drugs, etc.) and are recorded when prescriptions are filled (no adjustment for returned prescriptions).

• Sales of pharmacies that were closed are included in the others category.

• The number of pharmacies does not include one location specializing in the sales of general merchandise.

Pharmaceutical Manufacturing and Sales Business

-Segment Sales / Operating Income

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(Millions of yen)	1H FY3/15	1H FY3/16	1H FY3/17	Difference	YoY growth rate
Net sales	13,389	15,367	18,722	3,354	21.8%
Operating income	836	1,210	1,191	-19	-1.6%
% to sales	6.2%	7.9%	6.4%	-	-



Medical Professional Staffing and Placement Business

-Segment Sales / Operating Income

YoY growth 1H FY3/17 1H FY3/15 1H FY3/16 Difference (Millions of yen) rate 3,010 21.0% Net sales 4,188 5,068 879 619 820 808 -11 **Operating income** -1.4% % to sales 20.6% 19.6% 16.0% Segment Sales Note: Before eliminations for inter-segment transactions (Millions of yen) 5,068 6,000 4,188 3,010 2,513 3,000 1,964 0 1H FY3/13 1H FY3/14 1H FY3/15 1H FY3/16 1H FY3/17 Segment Operating Income (Millions of yen) 1,000 820 808 619 487 500 305 0 1H FY3/13 1H FY3/14 1H FY3/15 1H FY3/17 1H FY3/16

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2. Major Initiatives for 1H FY3/17

Technical Fee Decrease vs. Same Month of Prior Year



Technical Fee Decrease vs. End of March 2016

Dispensing Pharmacy Business

Response to Prescription Dispensing Fee Revisions – Progress with Increasing Technical Fees

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- Initiatives for Personal Care Pharmacists





Dispensing Pharmacy Business

-Store Network Expansion

◆ <u>1H No. of Pharmacies Opened/Closed</u>

No. of pharmacies opened	23
No. of pharmacies closed	5
Total No. of pharmacies (end of September)	545

Note: Including one location specializing in the sales of general merchandise.





◆ No. of Pharmacies Acquired





◆ <u>No. of Pharmacies by Type</u>



Dispensing Pharmacy Business

-Initiatives for At-home Medical Care

Number of Premiums and Ratio of Pharmacies Offering At-home Medical Care



Note: The ratio of pharmacies offering at-home medical care services are results at the end of each period. (Pharmacies that provided at-home medical care in the prior 12 months)

Dispensing Pharmacy Business NIHON CHOUZAI P -Contributing to Growth in the Use of Generic Drugs (1) Average Rate of Generic Drug Utilization for Nihon Chouzai Pharmacies (Volume basis) (%) 85 80.9 80.4 (80%: Japanese government target) 79.0 80 78.1 76.4 75.4 73.9 75 72.4 70.8 68.6 70 65 62.7 61.5 59.0 60 57.6 55

Drug Cost Reduction by Converting to Generic Drugs



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Pharmaceutical Manufacturing and Sales Business

-Product Items / New Products





NHI Drug Listed in June 2016

Name	Name	Name	Name	Name	Name
Entacapone Tablets	Olanzapine OD Tablets	Ropinirole Tablets	Sertraline Tablets	Mitiglinide Ca • OD Tablets	Valhydio Combination Tablets MD
100mg "JG"	10mg "JG"	2mg "JG"	100mg "JG"	5mg "JG"	"JG"
Olanzapine Tablets	Voriconazole Tablets	Carbocisteine Tablets	Timolol XE Eye Drops	Mitiglinide Ca • OD Tablets	Valhydio Combination Tablets EX
2.5mg "JG"	50mg "JG"	250mg "JG"	0.25% "JG"	10mg "JG"	<u>"</u> JG"
Olanzapine Tablets	Voriconazole Tablets	Carbocisteine Tablets	Timolol XE Eye Drops	Pramipexole Hydrochloride LA Tablets	Pitavastatin Ca • OD Tablets
5mg "JG"	<u>100mg "JG"</u>	500mg "JG"	0.5% "JG"	0.375mgMI "JG"	1mg "JG"
Olanzapine Tablets	Voriconazole Tablets	Carvedilol Tablets	Hyaluronic Acid Na Eye Drops	Pramipexole Hydrochloride LA Tablets	Pitavastatin Ca • OD Tablets
10mg "JG"	200mg "JG"	1.25mg "JG"	0.1% "JG"	1.5mgMI "JG"	2mg "JG"
Olanzapine OD Tablets	Ropinirole Tablets	Carvedilol Tablets	Hyaluronic Acid Na Eye Drops	Bosentan Tablets	Pitavastatin Ca • OD Tablets
2.5mg "JG"	0.25mg "JG"	2.5mg "JG"	0.3% "JG"	62.5mg "JG"	4mg "JG"
Olanzapine OD Tablets	Ropinirole Tablets	Cilnidipine Tablets	Levocabastine Eye Drops	Polaprezinc OD Tablets	Maxacalcitol Ointment
5mg "JG"	1mg "JG"	20mg "JG"	0.025%"JG"	75mg "JG"	25μg/g "CH"

New NHI Drug Listings for December 2016

Medical Professional Staffing and Placement Business

-Number of Registered Pharmacists and Job Offers

(Total number of job offers) (Number of registered pharmacists) Number of registered pharmacists (left axis) 74,155 71,823 Job offers (right axis) 70,102 70,000 66,324 63,337 2,000 58,525 54,449 52,381 49,257 50,000 45,523 43,628 41,700 38,649 35,556 1,000 1,913 1,605 1,459 30,000 1,409 1,354 1,301 1,238 1,214 1,251 1,434 1,026 1,109 1,047 897 10,000 0 1Q 2Q 3Q 4Q 1Q 2Q 3Q 4Q 1Q 2Q 3Q 4Q 1Q 2Q FY3/14 FY3/15 FY3/16 FY3/17

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